

ACTUARIAL REPORT
PROPOSED AMENDMENTS
TO THE
FRESNO COUNTY
EMPLOYEES' RETIREMENT SYSTEM

Made to the Board of Retirement
as of July 1, 1968

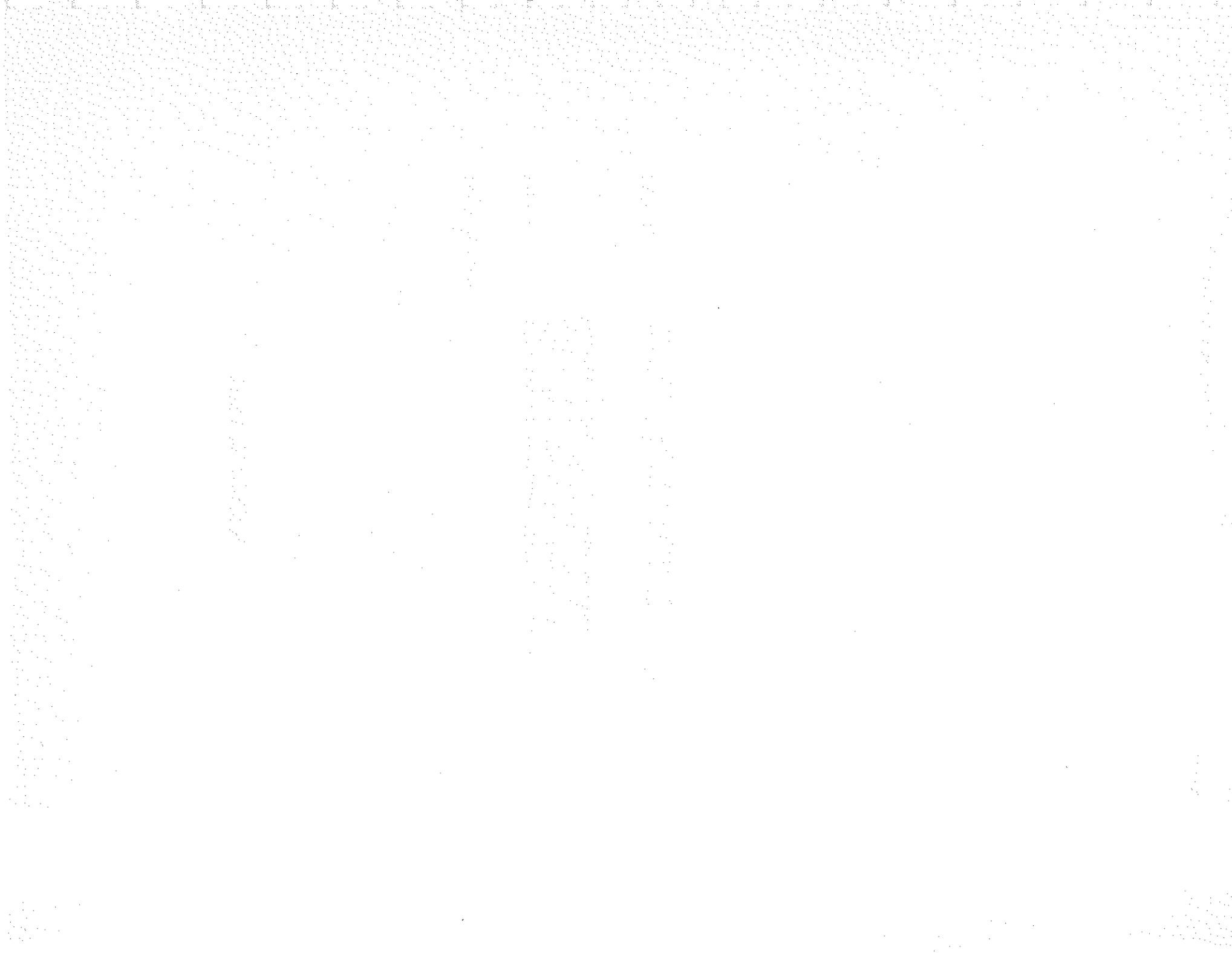
1. The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice to ensure transparency and accountability. This is particularly crucial for businesses operating in highly regulated industries where compliance is a top priority.

2. The second section outlines the various methods used to collect and analyze data. It highlights the use of advanced software tools that can process large volumes of information quickly and accurately. These tools allow for real-time monitoring of key performance indicators, enabling management to make data-driven decisions that optimize operations and reduce costs.

3. The final part of the document addresses the challenges associated with data management and security. It discusses the risks of data breaches and the importance of implementing robust security protocols to protect sensitive information. Additionally, it touches upon the need for regular data backups and the importance of staying up-to-date with the latest security technologies to mitigate potential threats.

TABLE OF CONTENTS

	<u>Page Number</u>
Introduction	1
Part A. Adoption of Sections 31789 and 31790 of the 1937 County Retirement Law - \$400 lump sum Death Benefits to Beneficiaries of Deceased Members	3
Part B. Adoption of Article 16.5 of the County Law - Cost-of-Living Adjustment	4



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November 4, 1968

Board of Retirement
Employees' Retirement Association
County of Fresno
P. O. Box 747
Fresno, California

Gentlemen:

We are pleased to transmit herewith our report, setting forth the results of the actuarial survey we have made, in order to determine the cost to the County and to the members if certain amendments to the Fresno County Employees' Retirement System are adopted as of July 1, 1968. A detailed description of each of these proposed amendments will be given in the main body of the report.

This study has been based upon financial statements, which we have used without audit, and employee data previously furnished by the Retirement Office. It is intended to supplement the regular investigation and valuation of the Retirement System made as of June 30, 1967. All cost calculations have been based upon the current interest assumption of 4% per annum and all other actuarial assumptions found to be appropriate for the valuation.

After you have had an opportunity to study this report, if you have any questions, we would be pleased to hear from you.

Very truly yours,

COATES, HERFURTH & ENGLAND
Consulting Actuaries

By Robert D. Drisko
Robert D. Drisko

RDD:umb
Enclosures



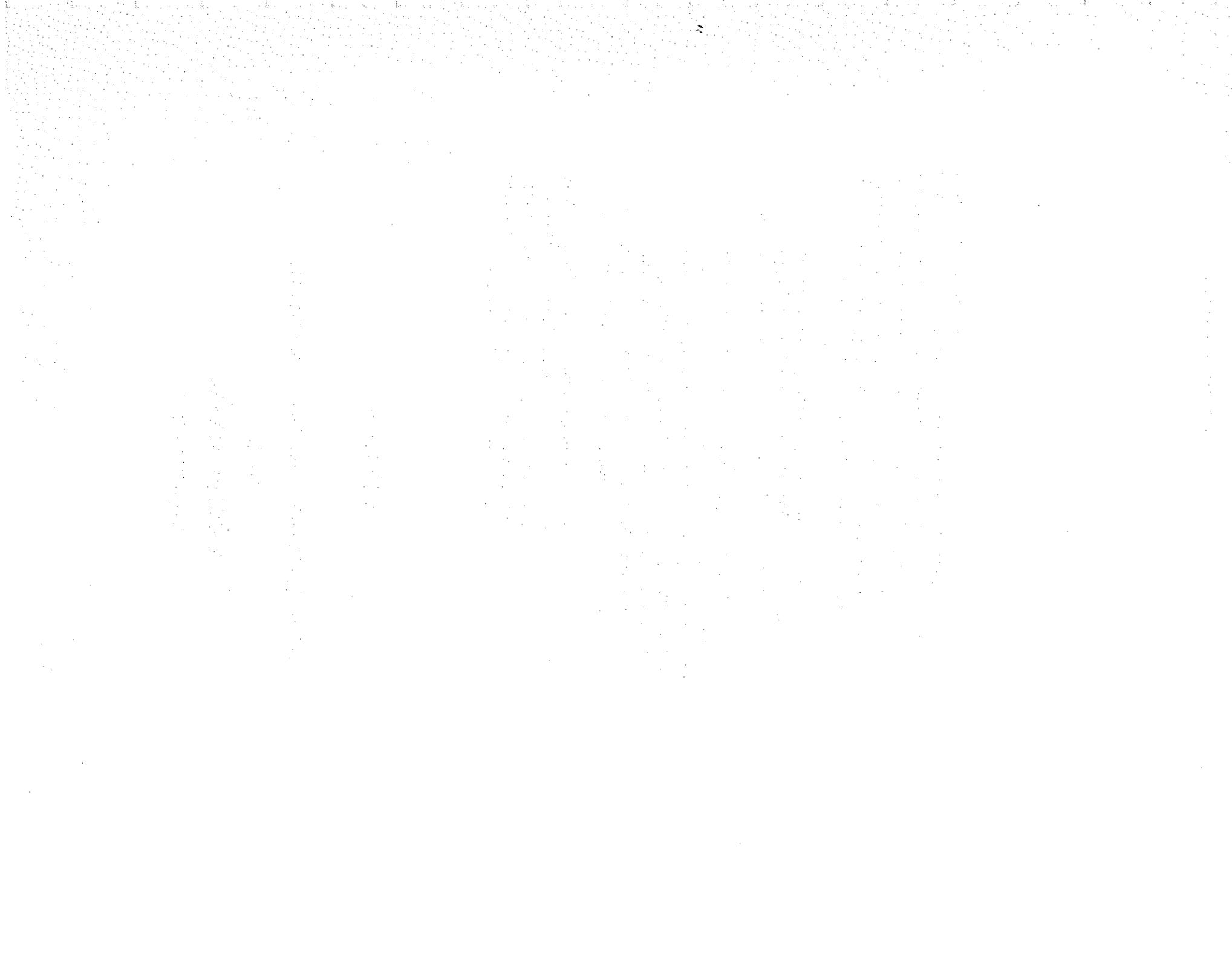
ACTUARIAL REPORT
PROPOSED AMENDMENTS
TO THE
FRESNO COUNTY EMPLOYEES' RETIREMENT SYSTEM

INTRODUCTION

We have been authorized by the Board of Supervisors to conduct an actuarial survey as of July 1, 1968, to determine the effect on the contribution rates of the County and the members of the Fresno County Employees' Retirement System if the following proposed amendments are adopted by Fresno County:

- A. Sections 31789 and 31790 of the 1937 County Retirement Law, providing for a \$400 lump sum death benefit payable to beneficiaries of deceased members. Section 31789 provides for this benefit in the event of death after retirement, while Section 31790 provides it in the event of death before retirement, but after at least ten years of credited service.
- B. Article 16.5 of the County Law, permitting future annual changes in retirement allowances of not more than 3% on account of cost-of-living.

On the following page, we have summarized the effects on the County contribution rate, expressed as a percentage of total salaries of all employees, and on the member contribution rates if each of these proposals is adopted by the County. Each proposal is covered in a separate part of this report, and reference should be made to that portion of the report for further details in connection with the proposal.



SUMMARY OF EFFECT ON THE COUNTY AND
MEMBER CONTRIBUTION RATES IF THE FOLLOWING
AMENDMENTS ARE ADOPTED:

A. Sections 31789 and 31790

1. The County contribution rate will increase by the following percentages of total salaries:

- a. Section 31789: .15%
- b. Section 31790: .04
.19%

2. There will be no increase in member contribution rates.

B. Article 16.5

1. The increases in both the County contribution rate and the members' contribution rates are the same and are as follows:

- a. Flat contribution rate
 - 1. Nonrefundable basis .71% of total salaries
 - 2. Refundable basis .96% of total salaries
- b. Rates graded by sex and age
 - 1. Nonrefundable basis 9.60% of members' contribution rates
 - 2. Refundable basis 13.03% of members' contribution rates

1. The first part of the document discusses the importance of maintaining accurate records of all transactions. It emphasizes that every entry should be supported by a valid receipt or invoice to ensure transparency and accountability. This is particularly crucial for businesses operating in highly regulated industries where compliance is a top priority.

2. The second section outlines the various methods used to collect and analyze data. It highlights the use of both qualitative and quantitative research techniques to gain a comprehensive understanding of the market. Qualitative methods, such as focus groups and interviews, provide valuable insights into customer preferences and behaviors, while quantitative methods, like surveys and statistical analysis, offer more objective and measurable data points.

3. The third part of the report details the findings of the research. It shows a clear trend of increasing demand for sustainable and eco-friendly products among consumers. This shift in consumer behavior is driven by a growing awareness of environmental issues and a desire to support companies that align with their values. The data also indicates that younger generations are more likely to prioritize sustainability when making purchasing decisions.

4. The final section provides recommendations for businesses based on the research findings. It suggests that companies should invest in sustainable practices and marketing strategies to attract and retain environmentally conscious customers. This could include implementing green supply chain initiatives, using eco-friendly packaging, and clearly communicating the company's commitment to sustainability through its branding and messaging.

5. In conclusion, the research underscores the significance of staying attuned to market trends and consumer preferences. By embracing sustainability and transparency, businesses can not only enhance their brand reputation but also drive long-term growth and success in a competitive market. The findings provide a clear roadmap for companies looking to adapt to the changing demands of the modern consumer.

6. The document concludes with a summary of the key points discussed throughout the report. It reiterates the importance of data-driven decision-making and the need for continuous monitoring and adaptation to market changes. The authors express their confidence in the findings and their belief that these insights will be instrumental in guiding business strategy for the future.

PART A

ADOPTION OF SECTIONS 31789 AND
31790 OF THE 1937 COUNTY RETIREMENT LAW
\$400 LUMP SUM DEATH BENEFITS TO
BENEFICIARIES OF DECEASED MEMBERS

Section 31789 provides for a \$400 lump sum death benefit payable to the beneficiary of any retired member who dies after the effective date of adoption. Section 31790 provides the same benefit for beneficiaries of members who die before retirement and after the effective date, provided they have accrued at least ten years of credited service. Our calculations have used July 1, 1968, as the effective date of adoption of these two sections.

There is no change in the member rates of contribution if these Sections are adopted, because all of the additional costs due to them fall upon the County.

The increases herein shown are based upon all the actuarial assumptions used in the valuation as of July 1, 1967. We have shown below our recommended County contribution rates which result from modifying the County rates as indicated in our report submitted on August 1, 1968, by adding the increases in the rate due to the additional liabilities described above. These rates are expressed as percentages of the first \$350 of monthly compensation and percentages of compensation in excess of \$350 of all members (those subject to and those not subject to the Modified System).

	Rate from		Increase a/c of Sec.		Resulting	
	August 1, 1968 Report	Report	31789 and 31790		County Rate	
	1st \$350	Excess	1st \$350	Excess	1st \$350	Excess
	of Monthly	of \$350 of	of Monthly	of \$350 of	of Monthly	of \$350 of
	Comp.	Mo. Comp.	Comp.	Mo. Comp.	Comp.	Mo. Comp.
Current Service	4.79%	7.18%	.16%	.23%	4.95%	7.41%
Death Benefits	.12	.18	-	-	.12	.18
Prior Service	.59	.89	-	-	.59	.89
	5.50%	8.25%	.16%	.23%	5.66%	8.48%

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PART B

ADOPTION OF ARTICLE 16.5

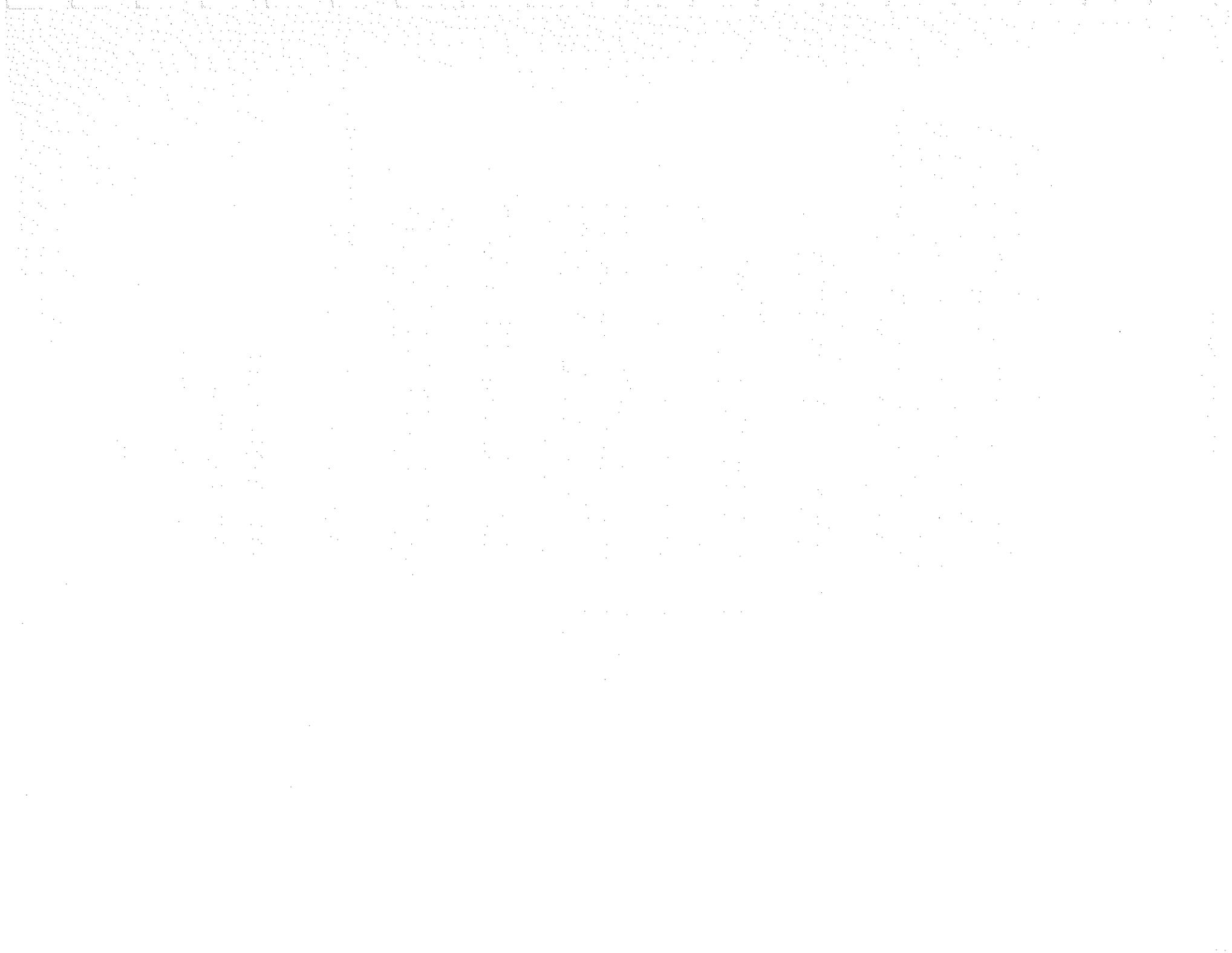
OF THE COUNTY LAW

COST-OF-LIVING ADJUSTMENT

Article 16.5, entitled "Cost-of-Living Adjustments," provides the following:

1. The adjustments in service retirement, disability retirement, and death allowances shall be applied to all persons now receiving allowances, as well as to the allowances granted in the future.
2. The changes shall begin with the effective date of the program, or when an allowance is granted in the future.
3. The increases or decreases in benefits shall occur only when the cost-of-living index has changed, with the change in benefit limited to 3% in any year, but no allowance shall be reduced below the amount being received on the effective date of the allowance or the application of this Article, if later.
4. The source of financing the program shall be as follows:
 - (a) For increases on account of service rendered to date, there shall first be applied any amounts in the contingency reserve in excess of 1% of the Retirement Fund assets.
 - (b) The balance of the cost shall be shared equally between the County and the contributing members of the System.

Our actuarial calculations have been made on the basis of membership data, both active and retired, available to us in the investigation and valuation of the System, made as of June 30, 1967, supplemented by the Retirement Supervisor's statement of the monthly pension roll as of July 1, 1968. Also, in this special study, we have adopted and used without audit the statement of assets in the Retirement Fund as of the above date. The Retirement Supervisor has indicated that approximately \$27,000 of the contingency reserve is in excess of 1% of total assets as of July 1, 1968. As in the valuation, an interest rate of 4% per annum has been used.



Funding the Program

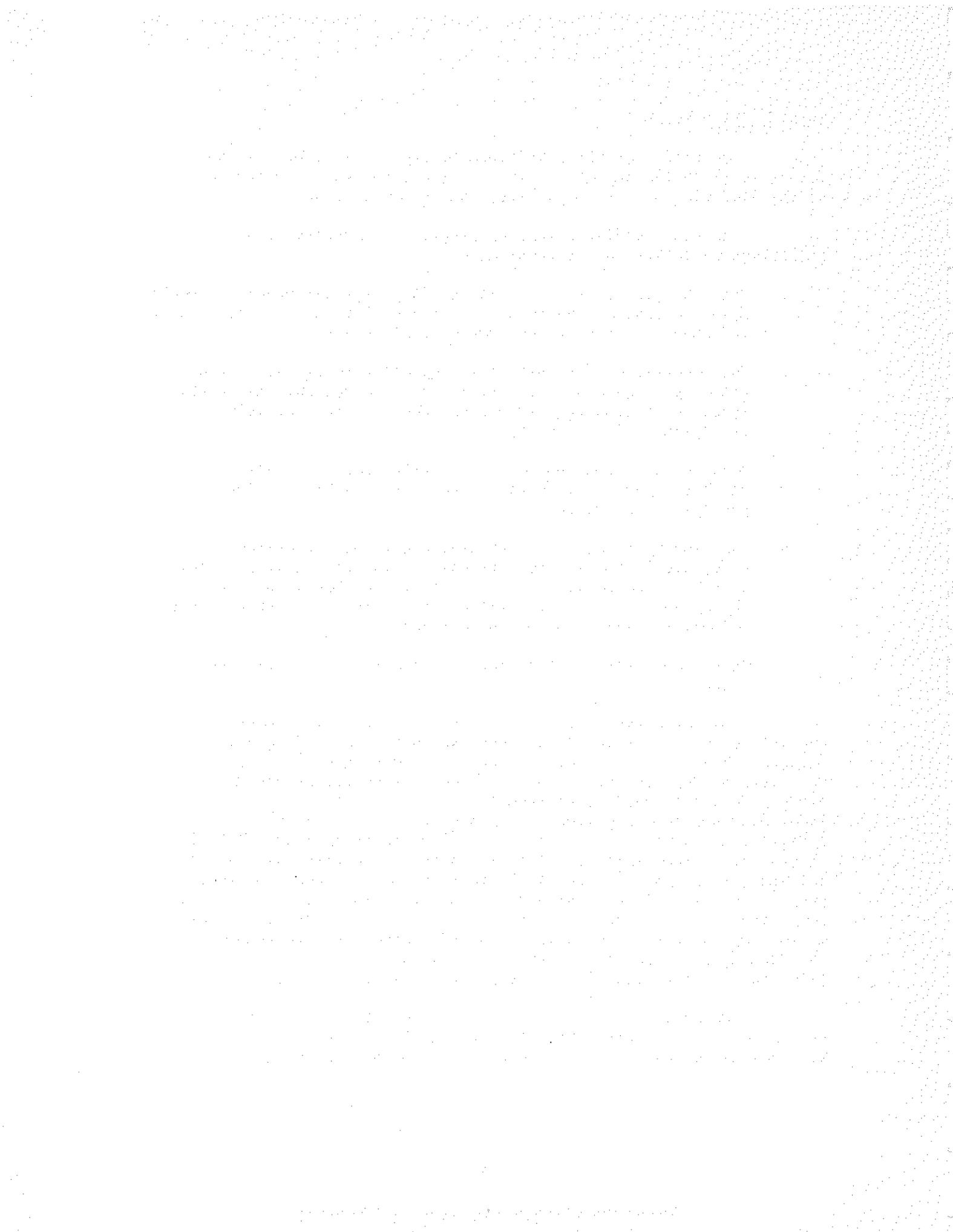
We feel that the provisions of Article 16.5 have a number of points on which the intent is not as clearly defined as under the provisions of the 1937 Act for present benefits and contributions.

In recommending a funding program for Article 16.5, we have taken the following points into consideration:

1. That the cost of the benefit, as it ultimately develops, shall first be financed by an amount in the contingency reserve over and above 1% of total Retirement Fund assets.
2. That thereafter the cost of any benefits in excess of those which are financed by transfers from the contingency reserve shall be divided equally between the contributing members of the System and the County.
3. Members' contributions have been calculated on a flat percentage basis for all members, as well as on a basis related to sex and age of the member.
4. Contributions have been calculated both on a nonrefundable and a refundable basis. By "refundable" is meant that the additional contributions would be refunded if the member terminates from the System prior to retirement without receiving an allowance (either the member or his beneficiary).
5. That the benefit be financed on a partial actuarial-reserve basis.

By the actual provisions of Article 16.5, an increase in benefit can only occur when there is an increase in the Price Index, and such increases may be discontinued if there is a decrease in the Index. For this reason, the cost of the proposal depends on the future action of the Price Index, and could range from little or no cost if the Consumer's Price Index does not increase over its present level, to a maximum increase in overall costs of the System of 32% if there is an increase of 3% each year in the future indefinitely. This means that if a person is retired at age 60 and receives a benefit which would increase 3% each year for as long as he lives, the value of this increasing benefit would be 32% greater than a level benefit. Because the cost of the proposal cannot be forecast, and because the amount of the benefit is indefinite, we have recommended that the funding be placed on a partial-reserve basis, with adjustments in contributions made periodically to support the actual costs.

Based upon the above considerations, therefore, we have forecast the amount of the retirement roll for a number of years in the future and have estimated what the requirements would be on various assumptions as to



a rising cost-of-living index. Later in this report are shown the contribution rates needed from both the employees and the County to fund the costs of these benefits, depending upon which of the four bases of contributions is selected by the Board.

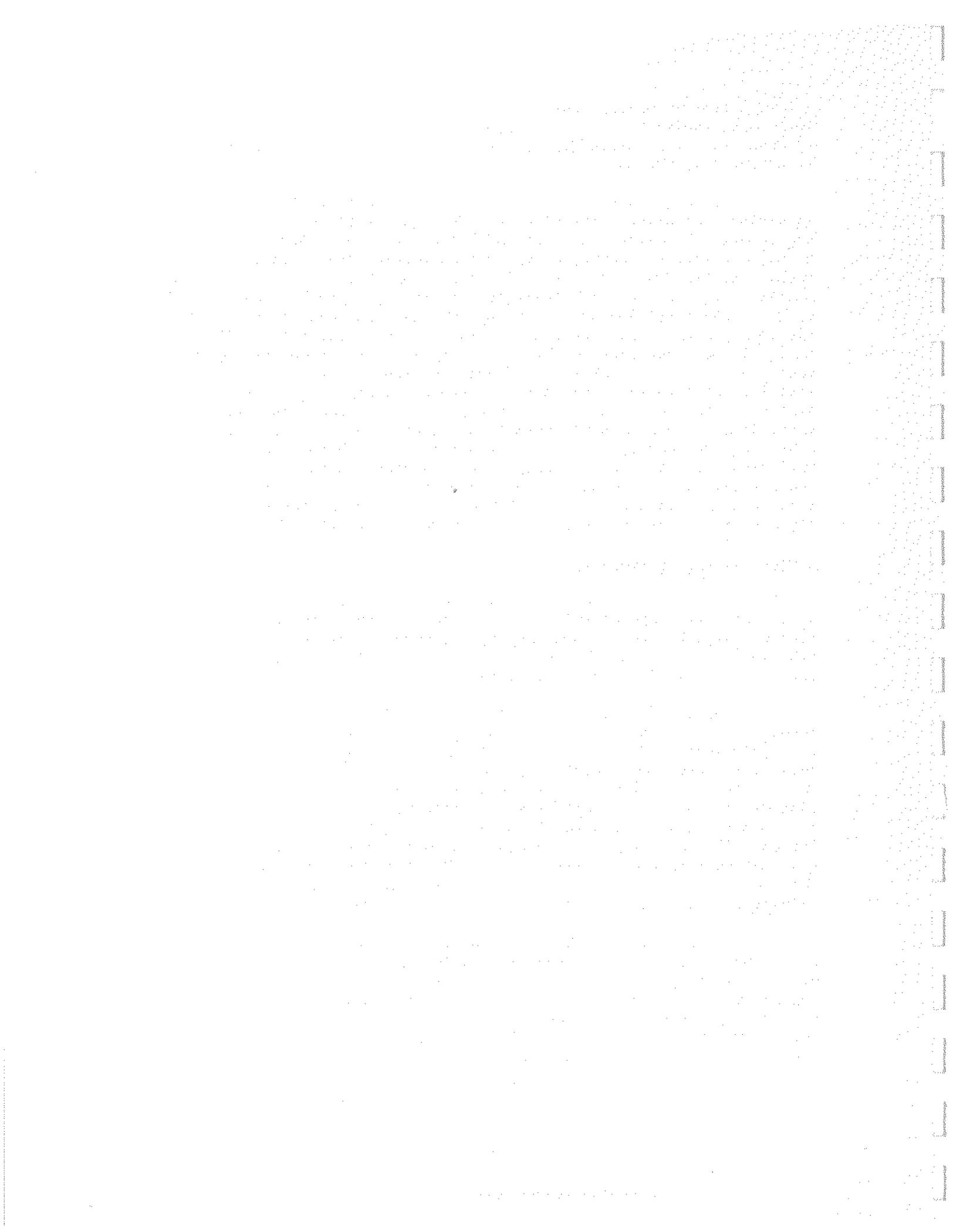
In accordance with the provisions of Article 16.5, contributions to support the program are to be divided equally between the members and the County. Therefore, if a refundable basis is used for contributions, we believe that the County contributions should also be on a "refundable" basis. If the County's contributions are made each month, when employees terminate and are refunded their cost-of-living contributions, an amount equal to the total employee contributions refunded must be deducted from the County's required contributions for the following month. This will result in net contributions by the County equal to those made by the employees. To arrive at rates of contributions for the cost-of-living benefit, which would be based on the age at entrance into the Retirement System and the sex of the member, we have related these increases in contributions to each member's normal contribution rate. This spreads the total required employee costs in proportion to each employee's normal contribution rate, thereby relating increased contributions to sex and age nearest birthday at entrance into the Retirement System. This does not mean, however, in our opinion, that each member would necessarily be paying his equitable share of the benefit he might eventually receive.

Summary of Cost Calculations

If the employee's contribution toward cost of living is expressed as a flat percentage of salary and is nonrefundable, the rate of contribution required by the employee and by the County would be .71% of salary from each. On a refundable basis, the corresponding employee and County rate would be .96% of salary from each.

Based upon our calculations as to the total dollar contributions needed from the employees, these contributions (on a nonrefundable basis) are equivalent to 9.60% of the total employee normal contributions being made to the Retirement System at the time of the June 31, 1967, valuation. This factor of 9.60% would then be applied to the normal rates of contribution of the members, to determine the additional contributions required from members and, of course, from the County. The corresponding rate if the contribution basis is refundable would be 13.03% applied to the normal rates of contribution of all members. We have shown in the attached tables the additional employee contribution rate on both a refundable and a non-refundable basis if the rate is to be graded by age and sex of the member.

In our opinion, based on the information available to us at this time, the funds described above (depending upon the basis of contribution decided upon), plus transfer of the contingency funds in excess of 1% of the assets, will meet all disbursements anticipated by the proposed amendment during the next ten years and will, during that period, develop a reserve which can be applied against further benefits or adjustments in contributions when the situation is reappraised.



Recommendations

If the County adopts the provisions of Article 16.5 and also adopts one of the above four bases of contribution rates, we have the following recommendations to make, in the light of the last valuation we have made and the opinions expressed in the foregoing paragraphs:

1. That a special reserve account be established, entitled "Cost-of-Living Adjustment Reserve."
2. That as of the effective date of the program, and in accordance with the provisions of Article 16.5, the amount now held in the contingency reserve which is in excess of 1% of the assets of the Retirement System, (\$27,475), be transferred to the Cost-of-Living Adjustment Reserve.
3. That each employee be required to contribute to the Cost-of-Living Adjustment Reserve the percentages of his compensation (either the flat percentages or those varying by sex and age), depending upon the single basis of contribution selected.
4. That the County contribute monthly an amount equal to that contributed by the employees (adjusted in each following month by the amount of cost-of-living contributions refunded to the members during the month, if the refundable basis is decided upon).
5. That regular interest be credited to the Cost-of-Living Adjustment Reserve in the same manner as for other reserves.
6. That any amounts paid as a result of the operation of Article 16.5 be charged against the Cost-of-Living Adjustment Reserve.
7. That the rates suggested in Items 3 and 4 above be reviewed in connection with each periodic revaluation of the System.

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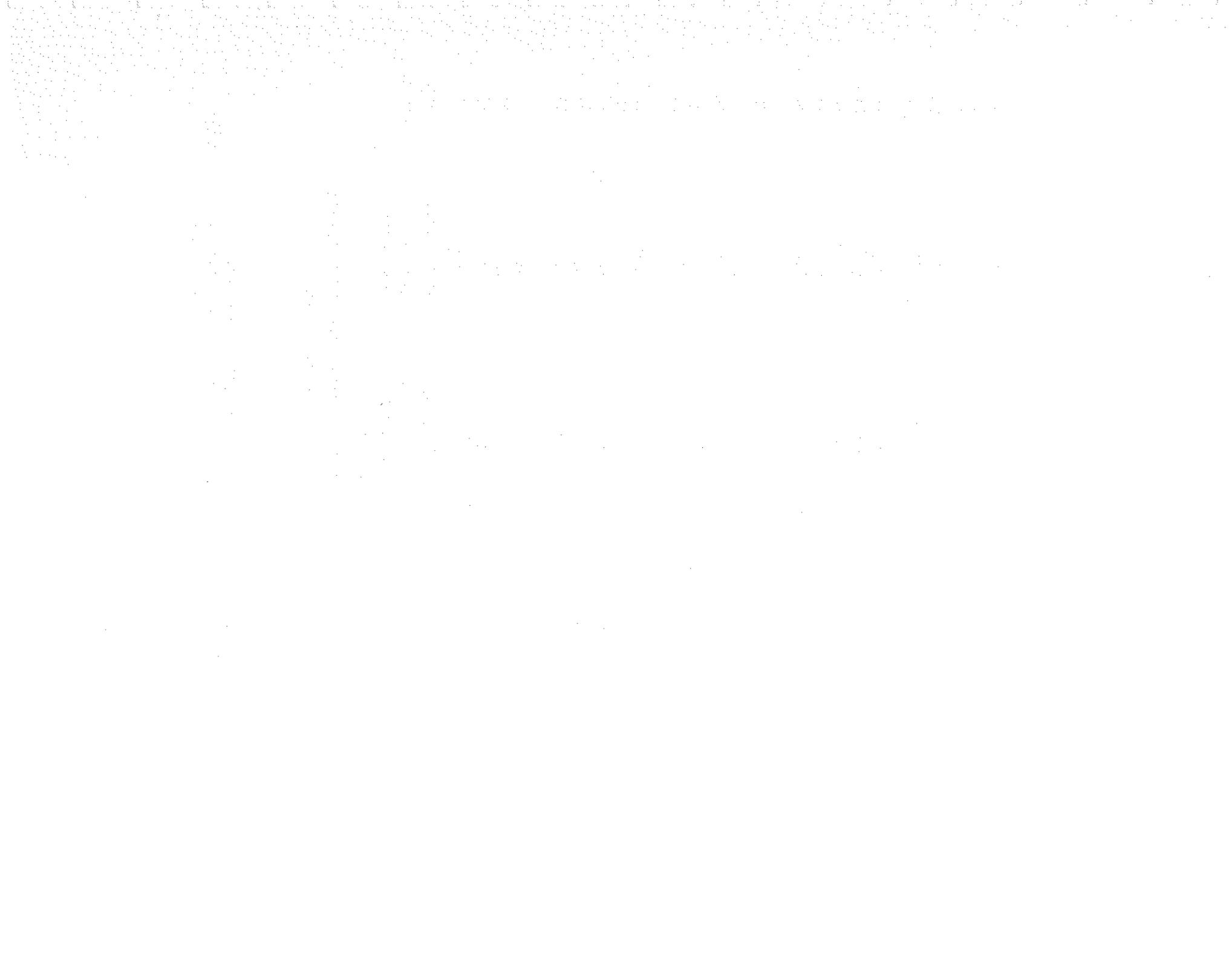


COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

COUNTY OF FRESNO

(Based on an assumed interest rate of 4% per annum)
Member Contribution Rates for "Cost-of-Living" Adjustment - Non-Refundable
(Based on 9.60% of Normal Contribution Rates)

Entry Age	Male Members <u>Contribution Rate Applicable to:</u>		Female Members <u>Contribution Rate Applicable to:</u>	
	<u>First \$350 of Monthly Compensation</u>	<u>Excess of Monthly Compensation Over \$350</u>	<u>First \$350 of Monthly Compensation</u>	<u>Excess of Monthly Compensation Over \$350</u>
16	.32%	.48%	.36%	.54%
17	.32%	.48%	.36%	.54%
18	.33%	.49%	.37%	.55%
19	.33%	.49%	.37%	.56%
20	.33%	.49%	.38%	.56%
21	.33%	.50%	.38%	.57%
22	.33%	.50%	.38%	.58%
23	.34%	.50%	.39%	.58%
24	.34%	.51%	.39%	.59%
25	.34%	.52%	.40%	.60%
26	.35%	.52%	.41%	.61%
27	.35%	.53%	.41%	.62%
28	.36%	.54%	.42%	.63%
29	.36%	.54%	.43%	.64%
30	.37%	.55%	.43%	.65%
31	.37%	.56%	.44%	.66%
32	.38%	.57%	.45%	.67%
33	.39%	.58%	.45%	.68%
34	.39%	.59%	.46%	.69%
35	.40%	.60%	.47%	.70%
36	.41%	.61%	.48%	.71%
37	.41%	.62%	.48%	.73%
38	.42%	.63%	.49%	.74%
39	.43%	.64%	.50%	.75%

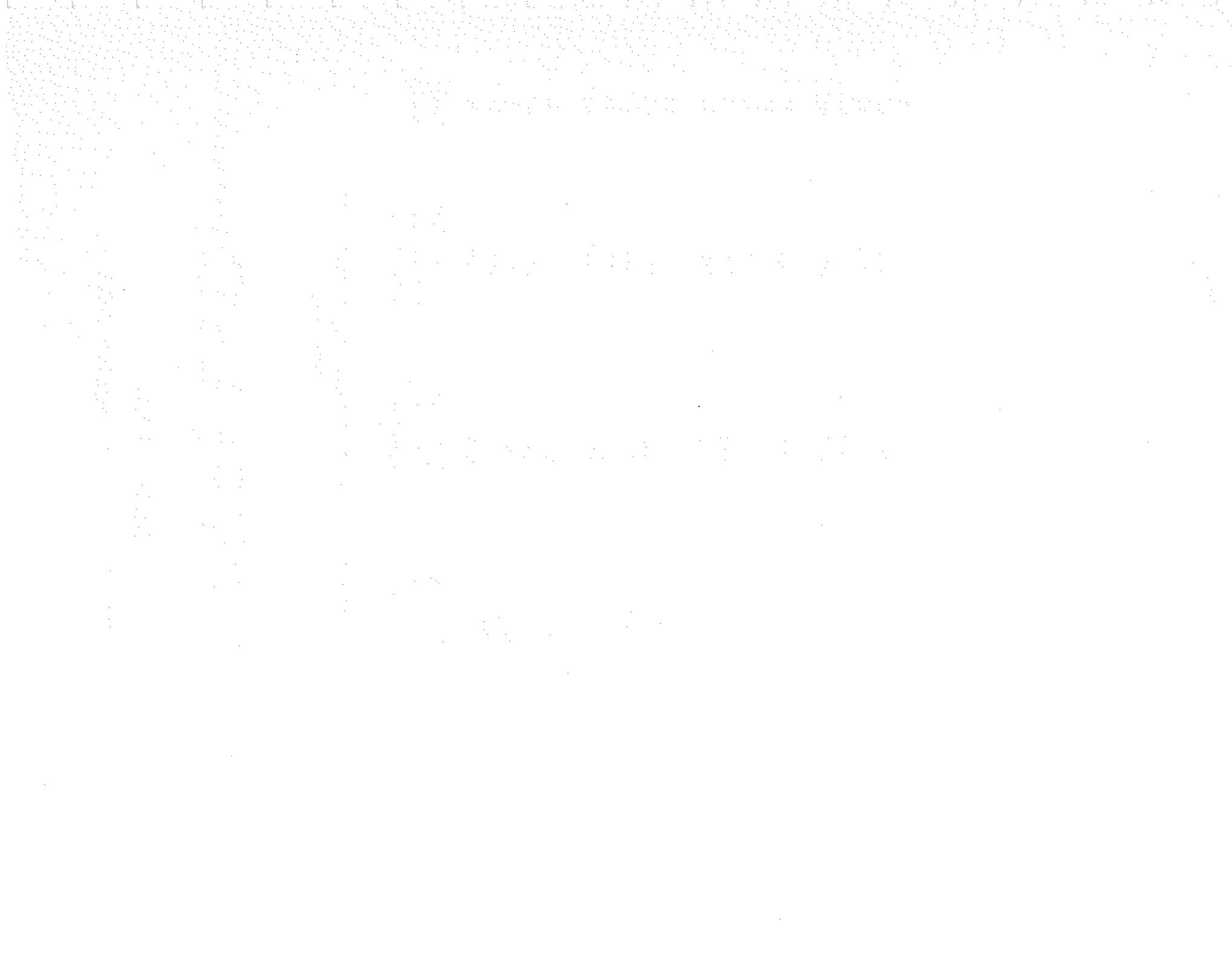


COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

COUNTY OF FRESNO

(Based on an assumed interest rate of 4% per annum)
 Member Contribution Rates for "Cost-of-Living" Adjustment - Non-Refundable
 (Based on 9.60% of Normal Contribution Rates)

Entry Age	Male Members Contribution Rate Applicable to:		Female Members Contribution Rate Applicable to:	
	First \$350 of Monthly Compensation	Excess of Monthly Compensation Over \$350	First \$350 of Monthly Compensation	Excess of Monthly Compensation Over \$350
40	.44%	.65%	.51%	.76%
41	.44%	.67%	.52%	.78%
42	.45%	.68%	.53%	.79%
43	.46%	.69%	.54%	.80%
44	.47%	.71%	.55%	.82%
45	.48%	.72%	.56%	.83%
46	.49%	.73%	.57%	.85%
47	.50%	.75%	.58%	.86%
48	.51%	.76%	.59%	.88%
49	.52%	.78%	.60%	.89%
50	.53%	.79%	.61%	.91%
51	.54%	.81%	.62%	.93%
52	.55%	.82%	.63%	.94%
53	.56%	.84%	.64%	.96%
54	.57%	.86%	.65%	.98%
55	.58%	.87%	.66%	.99%
56	.59%	.89%	.67%	1.01%
57	.60%	.91%	.69%	1.03%
58	.62%	.92%	.70%	1.05%
59	.63%	.94%	.71%	1.07%



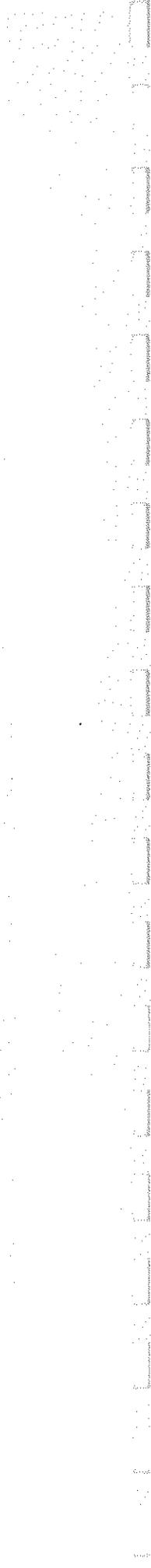
COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

COUNTY OF FRESNO

(Based on an assumed interest rate of 4% per annum)
Member Contribution Rates for "Cost-of-Living" Adjustment - Refundable
(Based on 13.03% of Normal Contribution Rates)

Entry Age	Male Members <u>Contribution Rate Applicable to:</u>		Female Members <u>Contribution Rate Applicable to:</u>	
	<u>First \$350 of Monthly Compensation</u>	<u>Excess of Monthly Compensation Over \$350</u>	<u>First \$350 of Monthly Compensation</u>	<u>Excess of Monthly Compensation Over \$350</u>
16	.44%	.65%	.48%	.73%
17	.44%	.66%	.49%	.74%
18	.44%	.66%	.50%	.75%
19	.44%	.67%	.50%	.75%
20	.45%	.67%	.51%	.76%
21	.45%	.67%	.51%	.77%
22	.45%	.68%	.52%	.78%
23	.46%	.69%	.53%	.79%
24	.46%	.69%	.54%	.80%
25	.47%	.70%	.54%	.82%
26	.47%	.71%	.55%	.83%
27	.48%	.72%	.56%	.84%
28	.49%	.73%	.57%	.85%
29	.49%	.74%	.58%	.87%
30	.50%	.75%	.59%	.88%
31	.51%	.76%	.60%	.89%
32	.52%	.77%	.61%	.91%
33	.53%	.79%	.62%	.92%
34	.53%	.80%	.63%	.94%
35	.54%	.81%	.64%	.95%
36	.55%	.83%	.65%	.97%
37	.56%	.84%	.66%	.99%
38	.57%	.86%	.67%	1.00%
39	.58%	.87%	.68%	1.02%

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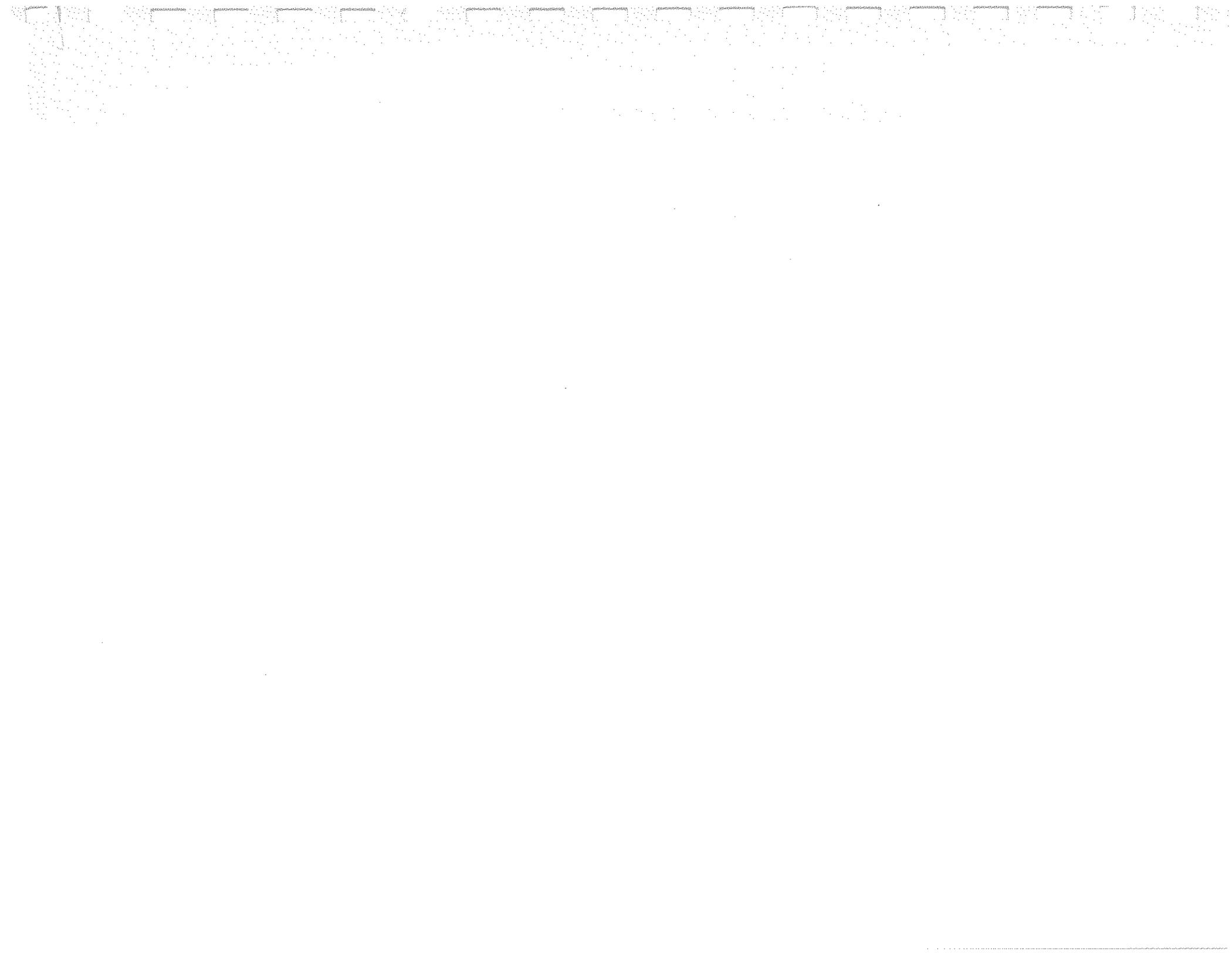


COUNTY EMPLOYEES' RETIREMENT ASSOCIATION

COUNTY OF FRESNO

(Based on an assumed interest rate of 4% per annum)
 Member Contribution Rates for "Cost-of-Living" Adjustment - Refundable
 (Based on 13.03% of Normal Contribution Rates)

Entry Age	Male Members Contribution Rate Applicable to:		Female Members Contribution Rate Applicable to:	
	First \$350 of Monthly Compensation	Excess of Monthly Compensation Over \$350	First \$350 of Monthly Compensation	Excess of Monthly Compensation Over \$350
40	.59%	.89%	.69%	1.04%
41	.60%	.91%	.70%	1.06%
42	.62%	.92%	.72%	1.07%
43	.63%	.94%	.73%	1.09%
44	.64%	.96%	.74%	1.11%
45	.65%	.98%	.75%	1.13%
46	.66%	.99%	.77%	1.15%
47	.68%	1.01%	.78%	1.17%
48	.69%	1.03%	.80%	1.19%
49	.70%	1.05%	.81%	1.21%
50	.72%	1.07%	.82%	1.24%
51	.73%	1.10%	.84%	1.26%
52	.74%	1.12%	.85%	1.28%
53	.76%	1.14%	.87%	1.30%
54	.77%	1.16%	.88%	1.33%
55	.79%	1.18%	.90%	1.35%
56	.80%	1.21%	.92%	1.37%
57	.82%	1.23%	.93%	1.40%
58	.84%	1.25%	.95%	1.42%
59	.85%	1.28%	.97%	1.45%



COST-OF-LIVING BENEFIT

Counties Having C.O.L. Benefit:

<u>County</u>	<u>Maximum Basis</u>	<u>Employee Contribution Basis</u>
Alameda	2%	Refundable - Sex and Age
Contra Costa	2%	Non-refundable - Flat %
Fresno	No	
Marin	No	
Mendocino	No	
Merced	2%	Refundable - Sex and Age
Sacramento	2%	Refundable - Sex and Age
San Joaquin	No	
San Mateo	3%	Refundable - Sex and Age
Sonoma	No	
Stanislaus	No	
Tulare	No	
Imperial	No	
Kern	No	
Los Angeles	3%	Refundable - Sex and Age
Orange	No	
San Bernardino	No	
San Diego	No	
Santa Barbara	No	
Ventura	No	

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U. S. DEPARTMENT OF LABOR, Bureau of Labor Statistics, Washington 25, D. C.

CONSUMER PRICE INDEX - SAN FRANCISCO, CALIFORNIA: All Items, 1947 Forward
Series A-19

(1957-59=100) 1/

Year and Month	Index	Date	1948	1949	1950	1951	1952
1947: YEAR	75.3						
Jan.	73.7						
Feb.	73.3	March	79.4	80.9	79.7	87.0	89.0
Mar.	74.2	June	80.6	80.5	79.5	86.8	90.5
Apr.	74.6	September	82.0	80.2	80.9	86.8	90.2
May	74.2	December	81.9	79.5	83.7	89.0	91.1
June	73.7	AVERAGE	80.6	80.5	80.5	87.0	90.1
Sept.	76.7						
Dec.	78.2						

Date	1953	1954	1955	1956	1957	1958	1959
March	91.0	91.8	91.1	92.0	96.4	99.8	101.7
June	91.5	92.0	90.9	92.9	96.8	100.9	102.1
September	92.1	91.6	91.1	93.8	97.3	101.2	103.1
December	92.1	91.2	91.3	95.8	98.3	100.8	103.9
AVERAGE	91.6	91.7	91.1	93.3	97.0	100.5	102.4

Date	1960	1961	1962	1963	1964	1965	1966
March	103.7	105.4	107.5	108.4	109.9	112.2	114.9
June	104.3	105.4	107.5	108.9	110.6	113.0	115.2
September	104.8	106.3	107.5	109.2	111.0	112.7	116.4
December	105.5	106.5	107.8	109.9	111.6	113.6	117.2
AVERAGE	104.5	105.8	107.4	108.9	110.6	112.7	115.6

Date	1967	1968	1969	1970	1971	1972	1973
March	117.1	122.7					
June	118.4	124.2					
September	120.4	125.5					
December	121.3						
AVERAGE	119.0						

1/ As of January 1962, the CPI, formerly calculated on the reference base 1947-49=100, has been converted to the new base, 1957-59=100 in compliance with recommendations of the U.S. Bureau of the Budget, Office of Statistical Standards. Indexes calculated only for months shown.

COMPARISON OF C.O.L. CHANGES

Using Annual Average C.P.I.

	<u>Annual average</u>	<u>Ratio</u>	<u>Δ</u>	<u>Round to nearest 1/2%</u>	<u>Maximum of 2%</u>	<u>Accumulative carry forward</u>
1960	104.5	1.0124	(+)1.24%	1.00%	1.00%	-
1961	105.8	1.0151	(+)1.51%	1.50%	1.50%	-
1962	107.4	1.0140	(+)1.40%	1.50%	1.50%	-
1963	108.9	1.0156	(+)1.56%	1.50%	1.50%	-
1964	110.6	1.0190	(+)1.90%	2.00%	2.00%	-
1965	112.7	1.0257	(+)2.57%	2.50%	2.00%	.50%
1966	115.6	1.0294	(+)2.94%	3.00%	2.00%	1.50%
1967	119.0					
1968	-					

Using December "Quarter" C.P.I.

	<u>Dec. Quarter</u>	<u>Ratio</u>	<u>Δ</u>	<u>Nearest 1/2%</u>	<u>2% maximum</u>	<u>carry forward</u>
1960	105.5	1.0095	(+) .95%	1.00%	1.00%	-
1961	106.5	1.0122	(+)1.22%	1.00%	1.00%	-
1962	107.8	1.0195	(+)1.95%	2.00%	2.00%	-
1963	109.9	1.0155	(+)1.55%	1.50%	1.50%	-
1964	111.6	1.0179	(+)1.79%	2.00%	2.00%	-
1965	113.6	1.0317	(+)3.17%	3.00%	2.00%	1.00%
1966	117.2	1.0350	(+)3.50%	3.50%	2.00%	2.50%
1967	121.3					
1968	-					

EMPLOYEE'S RETIREMENT
ASSOCIATION
P. O. BOX 747
FRESNO, CALIFORNIA



Fresno, California

December 10, 1968

Retirement Board Members
Fresno County Employees
Retirement System

In accordance with the discussion at the regular Board Meeting of December 4, 1968, there will be a Special Board Meeting on December 18, 1968, at 1:30 P.M. in Room 301, Hall of Records.

The purpose of this meeting is to discuss the Actuarial Reports that have been submitted by Coates, Herfurth and England. Mr. Robert Drisko, a member of this firm, will be present at this meeting to explain these reports and answer any questions that you may have.

Very truly yours,

M. R. UHLER
Chairman

MRU:adg

